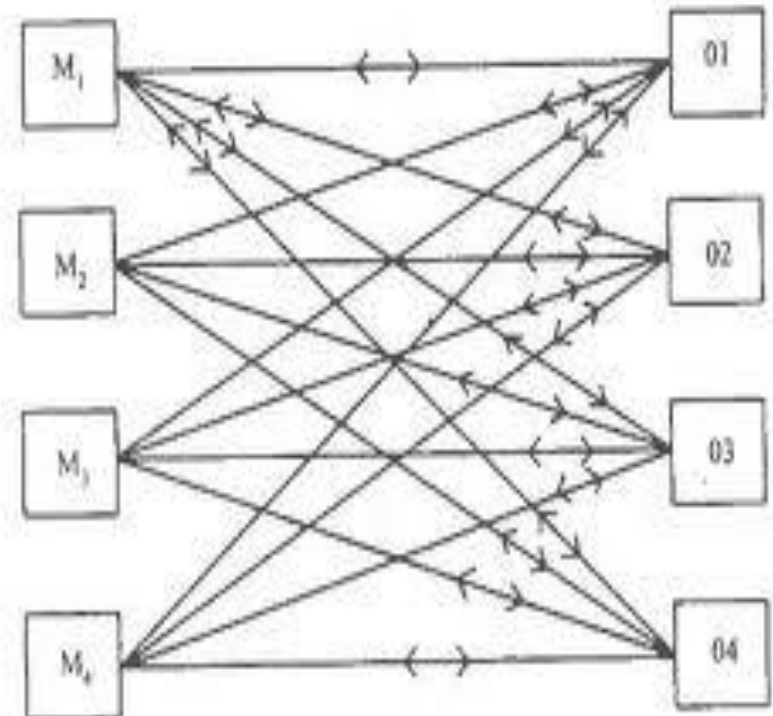


TRANSPORTATION & ASSIGNMENT



4 Machines

4 Operators



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TRANSPORTATION

Transportation Problems are a special category LPPs' where the objective is to minimise total transportation cost (subject to some constraints, if any)

Methods of Initial Feasible Solution

- a. North West Corner Method
- b. Least Cost Method
- c. Vogel's Approximation Method (VAM)



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North West Corner Method

- a. Ensure availability and requirements are same. If not make them same by adding dummy row or column.
- b. First allocation is made in to the cell in the upper left hand corner and the full requirement or availability of that cell is allotted.
- c. Then we move to the next cell either sideways or downwards depending on the initial allocation and allot that cell's requirement or availability in full.



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- d. The above step is repeated till all the quantities of requirements and availability are exhausted. By this time we will be coming to the last row / column for final allotment.
- e. This method does not use transportation costs as basis for making allotments.



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Least Cost Method:

- a. Ensured that requirements and availability are same. If not, they are to be made same by adding dummy row or column.
- b. To the Least cost cell in the matrix maximum allocation is made so that the requirement or availability of that cell is completed.
- c. To the next least cost cell maximum allocation is done so that the requirement or availability of that cell is completed.
- d. This process is repeated till all the quantities and requirements are exhausted. In case there is a tie between one or more cells, the cell to be allotted is identified on arbitrary basis.



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Vogel's Approximation Method:

- a. Versatile Method as this uses transportation costs as basis for initial allocation.
- b. Ensured that requirements and availability are same. If not, they are to be made same by adding dummy row or column.
- c. Difference between the least cost cell and second least cost cell of each row and column are to be identified.
- d. Of the differences arrived at c above, the maximum difference amount is to be identified whether it is in column or row. If the maximum difference is in column, then in that column, the least cost cell is to be identified and maximum allocation is made to that cell so that the requirement or availability of that cell is completely met.

Contd. . .



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d. Similarly, if the maximum difference is in row, then the least cost cell in that row is identified and maximum allocation is made to that cell so that the requirement or availability of that cell is completely met.

In case there is a tie in the differences in amounts of one row or column with another row or column, then the row or column having the least cost cell is considered. In case there is tie here also, then the cell which utilises maximum value of resources or requirements is considered. In case there is a tie at this stage also, allocation to one of the cell's is made on arbitrary basis.

e. Having made the first allocation, that row or column whose resources or requirements are exhausted is not to be considered till all allocation is complete.



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f. Steps c and d are to be repeated till allocation of all requirements and availability is completed and at each allocation, the row or column whose requirement or availability is completed should not be considered till balance allocation is completed.

The difference between the least cost cell and the second least cost cell in a row or column indicates the penalty that we will incur for not making allocation to such cell. Hence we will be decreasing the penalty by making maximum possible allocations to the cell which has the highest penalty successively till all the requirements and availabilities are completed.



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OPTIMALITY TEST

- a. First we need to check the number of cells that have been allotted quantities. If this number is equal to $m+n-1$ (where m is the number of rows and n is number of columns), then we can go to the next step. If not, then we need to allot **e** (epsilon, an infinitely small quantity) to the **least cost independent** unallotted cell or cells till this requirement is met. Independent cell is the one with which we cannot form a loop with this cell and other allotted cells.
- b. A zero is put against a cell or row which has maximum allocations (infact, this zero can be put against any row or column but by putting here, it will be easy and comfortable for further calculations.)



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- c. Let us refer each cell costs as C_{ij} 's. Suppose a zero, referred as U_i is put against a row. Now we need to work out U_i 's and V_j 's for rest of the columns and rows based on the allotted cells. V_j 's are worked out in such a way that for any cell, $C_{ij} = U_i + V_j$. For the columns, where there are allotments in this particular row, $C_{ij} = V_j$ since U_i is zero. This process has to be repeated till all the values of U_i 's (for rows) and V_j 's (for columns) are obtained on the basis of allotted cells.
- d. In case of unallotted cells, the sum of respective U_i 's and V_j 's are entered in respective cells in a corner.
- e, Now Δ_{ij} 's are calculated for unallotted cells by the formula $\Delta_{ij} = C_{ij} - (U_i + V_j)$. If all the values of Δ_{ij} are either 0 or +ve, then the solution is optimal.



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- f. In case if we get some of the Δ_{ij} s' as -ve then the solution is not optimal and we need to do further calculations to make it optimal. For this we need to transfer as much quantity as possible to the most negative cell from the allotted quantities of that cells row or column. Quantity to be transferred to the vacant cell is arrived by forming a closed loop (which is the one and only one loop that can be formed) with this unallotted cell and three other allotted cells. The loop may run through some or all allotted cells also. Maximum quantity that can be transferred is the minimum figure of the diagonal figures of the loop. Hence this figure is to be subtracted from the diagonal figures where they exist and added to the unallotted cell and the cell diagonally opposite to the unallotted cell.
- g. Having done this, again we need to check for optimality by repeating the steps a to f till we end at step e.



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Alternate Solution – How to find?

The Δ_{ij} matrix = $\Delta_{ij} = C_{ij} - (u_i + v_j)$

Where c_i is the cost matrix and $(u_i + v_j)$ is the cell evaluation matrix for allocated cell.

If the Δ_{ij} matrix has one or more 'Zero' elements, indicating that, if that cell is brought into the solution, the optimal cost will not change though the allocation changes.

Thus, a 'Zero' element in the Δ_{ij} matrix reveals the possibility of an alternative solution.



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Degeneracy

If a basic feasible solution of a transportation problem with m origins and n destinations has fewer than $m + n - 1$ positive x_{ij} (occupied cells) the problem is said to be a degenerate transportation problem. Such a situation may be handled by introducing an infinitesimally small allocation e in the least cost and independent cell.

- ▶ While in the simple computation degeneracy does not cause any serious difficulty, it can cause computational problem in transportation problem. If we apply modified distribution method, then the dual variable u_i and v_j are obtained from the C_{ij} value to locate one or more C_{ij} value which should be equated to corresponding $C_{ij} + V_{ij}$.



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Special Points

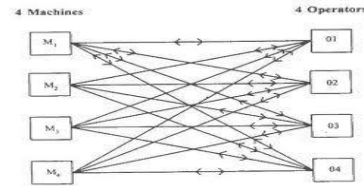
- a. Transportation algorithm is essentially a minimisation algorithm. But this can be used for maximisation issues also. This is done by subtracting all the elements from the biggest element in the matrix and solving the resulting matrix by applying the algorithm.
- b. Cells with allocations and through which a loop can be formed with other allotted cells are called dependent cells. Cells without allocations and through which loop cannot be formed with other allocated cells are called independent cells.
- c. If some routes are to be prohibited, then this is done by allotting very high cost M to such route thus driving it out of the solution.



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- d. The criteria of $m+n-1$ allocations is to be tested for every iteration of the algorithm. This may arise during intermediate stage also. In case allocations are lesser, then this is resolved by allotting ϵ (epsilon, infinitely small quantity) to the least cost independent cell.
- e. A transshipment problem can be formulated as transportation problem by addition of another origin and destination.

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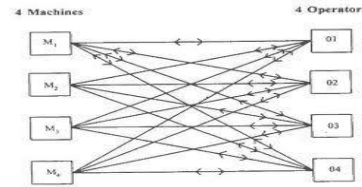


- Another category of L P P where jobs are to be assigned on a one to one basis with a view to optimise the resources.

Method of Solution

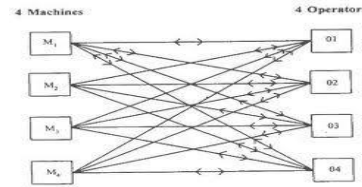
- Check whether problem is balanced. If not, it is to be balanced by adding dummies similar to transportation problems.
- Subtract the minimum element of each row from all the elements in that row. From the resulting matrix, the minimum element of each column is to be subtracted from all the elements of that column. The resulting matrix is the one which needs to be tested for optimality.

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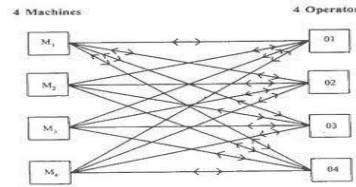
- c. Optimality test is done by drawing minimum horizontal and vertical lines (not diagonal lines) over the rows and columns of the matrix in such a way that all zeros are covered. If the number of lines required to cover zeros is equal to the order of the matrix then it is optimal solution. If the lines required to cover zeros is not equal to the order of the matrix, then we need to do the following to increase the zeros in the matrix.
- d. From the elements that are not covered by any lines in the matrix, the least element is selected. This value is deducted from all elements uncovered by lines in the matrix. Further, the least element selected should be added to all the elements at intersecting points in the matrix. Care should be taken to ensure that Elements covered by lines in the matrix are retained as they are and are not changed.

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- e. Now optimality test as indicated in point 3 is to be carried on. If the findings go through the test, then it is ready for allocation. If not, point 4 is to be repeated and then point 3 till optimality is reached.
- f. Once optimality is reached, allocations are made by encircling the zeros in rows / columns. First the rows and columns containing single zeros are encircled. Rest of the allocations are made in such a way that each column and row has only one zero encircled meaning the tie up between resources and requirements. For the sake of convenience, once an allotment is made respective row and column are shaded so that these will not be considered again for allocation.

ASSIGNMENT

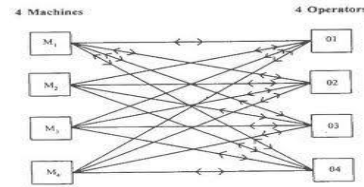


Rationale of the Assignment Algorithm

The relative cost of assigning facility i to job j is not changed by the subtraction (or addition also) of a constant from either a column or a row of the original cost matrix.

An optimal assignment exists if total reduced cost of the assignment is zero. This is the case when the minimum number of lines necessary to cover all zeros is equal to the order of the matrix. If, however, it is less than n , a further reduction of the cost matrix has to be undertaken.

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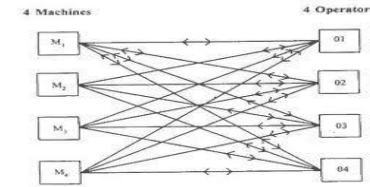


Special Points on Assignment Problems

Assignment algorithm is essentially a minimisation algorithm. But this can be used for maximisation issues also. This is done by subtracting all the elements from the biggest element in the matrix and solving the resulting matrix by applying the algorithm.

If some persons are not to be allotted jobs, then this is done by allotting very high cost M to such person thus driving it out of the solution.

ASSIGNMENT



Thank
You

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