

Transfer Pricing Audit – Documentation and Benchmarking



BCA

Vispi T. Patel



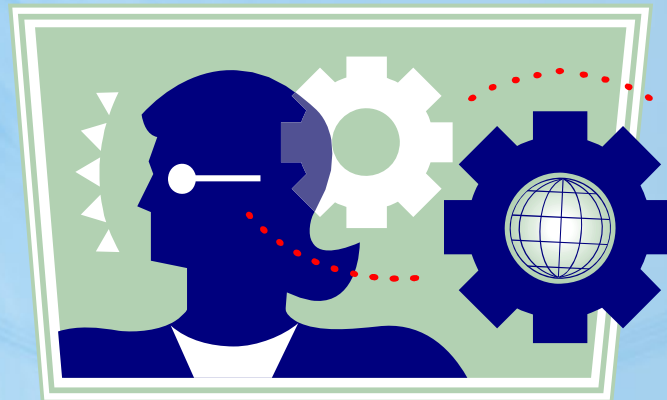
Presentation Overview



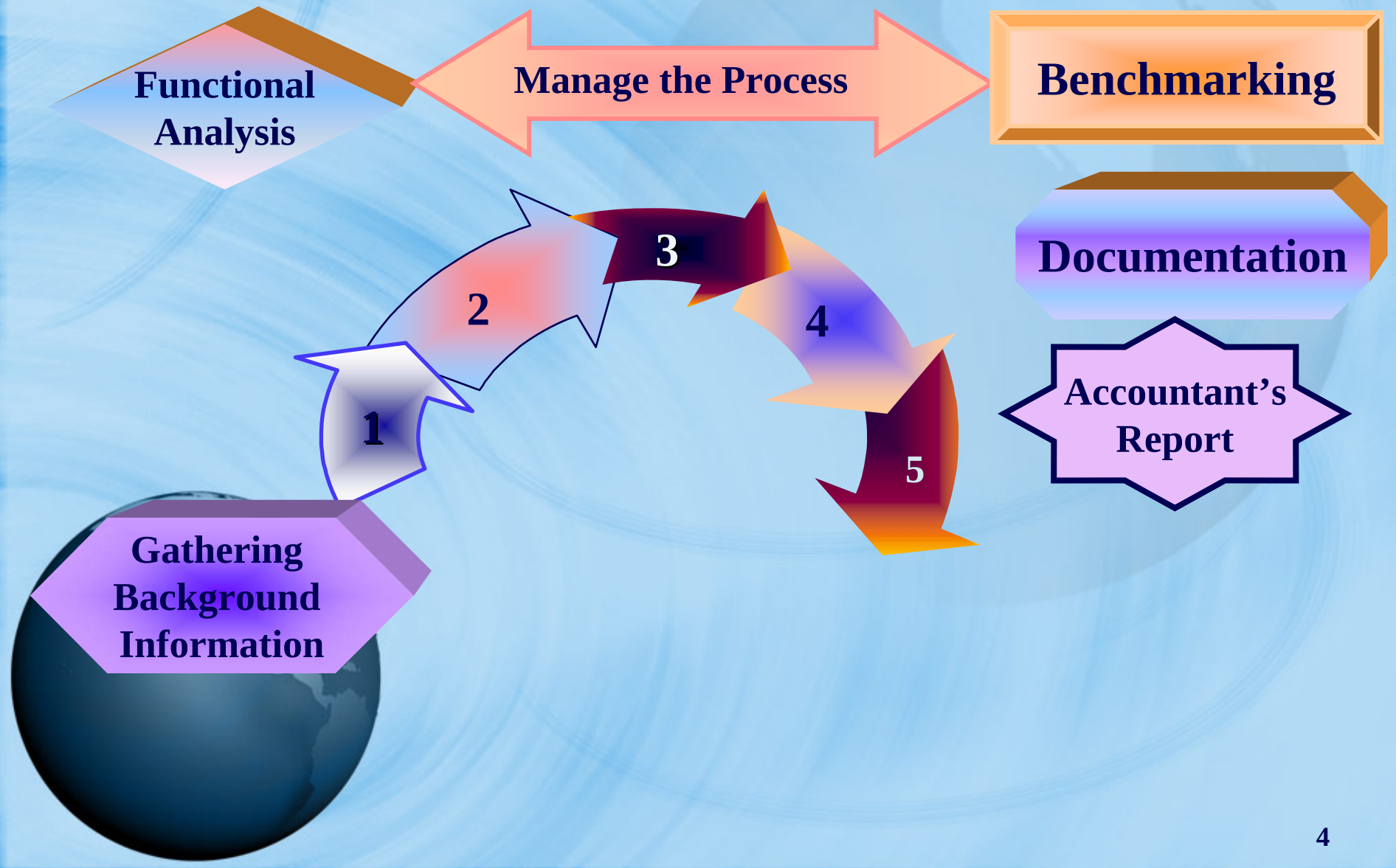
- ✧ **Transfer Pricing Process**
- ✧ **Documentation**
- ✧ **Benchmarking**
- ✧ **Ratio of judicial pronouncements**
- ✧ **Case studies**
- ✧ **Recent developments**



Transfer Pricing Process



Transfer Pricing Process



Documentation requirements and its interplay with benchmarking analysis

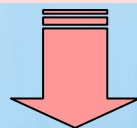
Factual and Functional Analysis

- Group Structure
- Industry analysis
- Business Model
- International transactions
- Functional analysis



Economic Analysis

- Characterization of the entity and international transactions
- Selection of most appropriate method
- Selection of PLI
- Comparable Search / analysis



Implementation

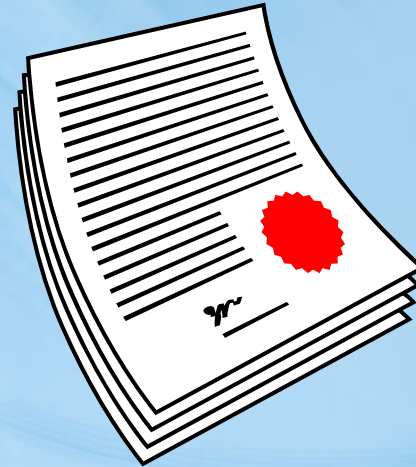
- Adoption of Pricing methodology or
- Justification of ALP of international transactions

Benchmarking

Implementation

**D
O
C
U
M
E
N
T
A
T
I
O
N**

Documentation



Documentation Requirements

**Characterization of
Transacting entities
& international
transaction**

Functional Analysis

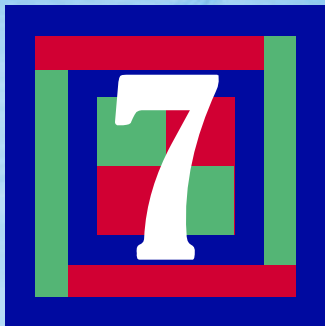
**Selection of the Most
Appropriate Method**

**Economic Analysis,
Industry Analysis &
Comparability
Analysis
(Benchmarking)**

Documentation under Indian TPR

✧ Seven Steps

- ✧ Shareholding structure
- ✧ Understanding the Business Model
- ✧ Description of International Transaction(s)
- ✧ Functional analysis
- ✧ Search & Assessment of comparables
- ✧ Selection and application of methodology
- ✧ Benchmarking



Documentation Requirements to be verified --- Rule 10D(1)

✧ This is the mandatory documentation required by law

- ✧ Description of Ownership Structure (Step I)**
- ✧ Profile of Multinational Group (Step II)**
- ✧ Description of Business (Step II)**
- ✧ Nature & Terms of International Transactions (Step III)**
- ✧ Description of Functions, Risks & Assets (Step IV)**



Documentation Requirements to be verified --- Rule 10D(1)

- * Record of Economic & Market Analyses, if any (Step III & IV)**
- * Record of Uncontrolled Transactions & Comparability analysis (Step V)**
- * Description of Methods considered (Step VI)**
- * Record of Actual working (Step VII)**
- * Assumptions, policies, Price negotiations, if any. (Step II & IV)**
- * Any other information, data or document (Company Specific information, if any)**



Benchmarking



Benchmarking Concepts

★ Benchmarking Methodology

★ Methodology for comparing international transaction of a tested party to that of comparable transaction

★ Methods – CUP, RPM, CPM, PSM, TNMM

★ Choice of benchmarking methodology

★ Depends on availability of data

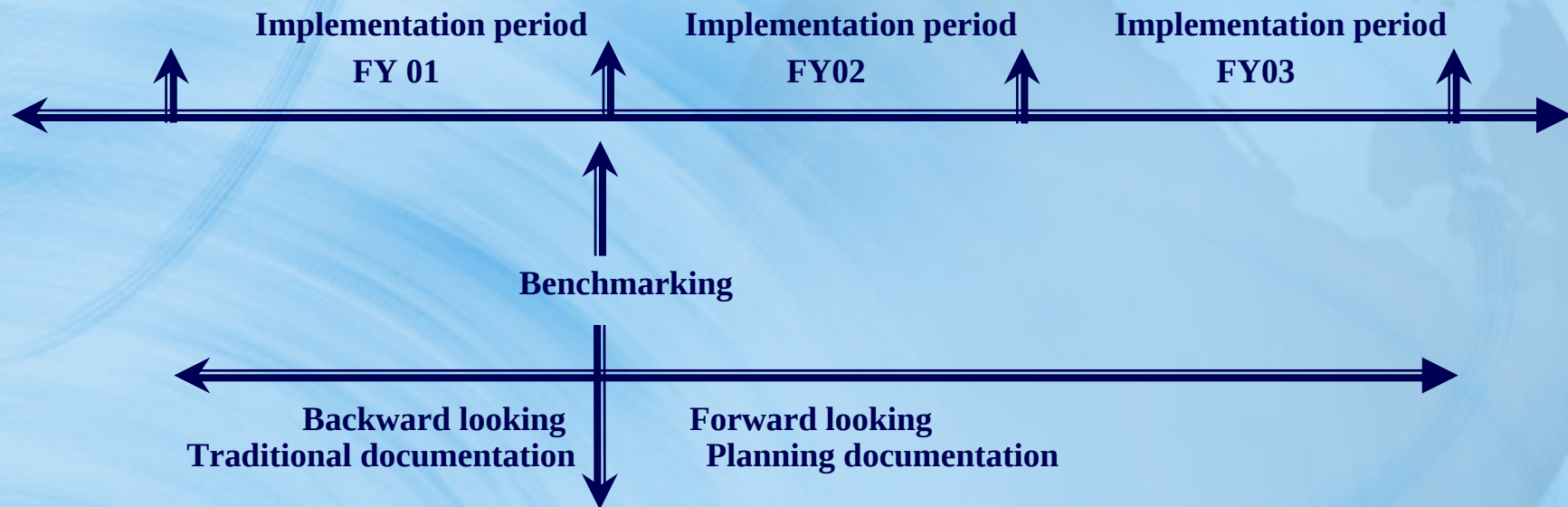
★ Depends on comparability of data

★ Depends on reliability of data

★ Depends on adjustability of data



Application of Benchmarking Analysis



Benchmarking analysis can be used as a tool both for justification of historical transactions as well as setting price in a forward looking transaction

Ratio of judicial pronouncements



Ratio of judicial pronouncement

✧ Analysis of tested party's accounts – whether accounts are to be split vis-à-vis international transactions or profits of entity as a whole to be analyzed

✧ Judicial pronouncements

- Maintenance of split financials warranted for justification of functionally different activities - use of whole entity approach not appropriate (Manufacturing and trading can't be aggregated for benchmarking purposes – UCB India)
- ALP of each class of international transactions to be considered separately unless the different classes of transactions are interlinked and cannot be evaluated separately (Development Consultants and Star India)



Ratio of judicial pronouncement

★ Documentation to be maintained for justifying arm's length price

★ Judicial pronouncements

UCB India

-- Documentation maintained to be the extent relevant –

Sufficient

compliance with Rule 10D.

--Documentation mentioned in all clauses of Rule 10D need not be maintained if not relevant

--What needs to be seen is the substantial compliance by the taxpayer with regard to maintenance of documents (UCB India)



Ratio of judicial pronouncement.....

✧ Cargill India

- Documents and information to be kept and maintained as per Rule 10D:
- Voluminous, and all the sub-clauses attracted very rarely
- Taxpayer and tax authorities are required to consider only relevant information and documents needed for determining ALP
- Not possible to casually ask for information under all the clauses



Ratio of judicial pronouncement

✧ Benchmarking

✧ Judicial pronouncements – Functional Analysis

- Functional analysis of potential comparable companies should be taken into consideration and compared with that of the tested party (Aztec India, E-gain Communication, Skoda, UCB India)
- In case of differences in the functional profiling of the comparable companies vis-à-vis the tested party adjustments should be made to the comparable companies (E-Gain, Sony India, Skoda Auto)



Ratio of judicial pronouncement

- ✧ Selection of the tested party is important for the purpose of determining of the Most Appropriate Method. The selection of the tested party depends on the following:
 - ✧ Least complex of the entities i.e. entity performing simpler functions, assuming lesser risks, owning routine assets; and
 - ✧ Comparable data with regard to the entity is easily available (Development Consultants)
 - ✧ Foreign entity can be selected as the tested party if it's the least complex entity;
 - ✧ However comparable data in this regard need to be provided by the taxpayer (Ranbaxy India)



Ratio of judicial pronouncement

✧ Benchmarking

✧ Judicial pronouncements – Selection of Method

- ✧ It is imperative for the department to reject the taxpayer's analysis vis-à-vis the selection of the most appropriate method, before selecting any other method as the most appropriate method (MSS India)



Ratio of judicial pronouncement

✧ Application of CUP Method

- ✧ While comparing tested party's prices with comparable prices, regard must be had to other broader business functions as well .
(Price of branded product cannot be compared with the price of an unbranded product, if the difference is irreconcilable - UCB India)
- ✧ Adequate Documentation needs to be maintained for justifying rejection of CUP
 - ✓ Quality and quantity difference;
 - ✓ Difference in geographical market;
 - ✓ End user difference;
 - ✓ Timing difference;
 - ✓ Difference in the level of market vis-à-vis utilization (trader v manufacturer) etc.



Ratio of judicial pronouncement

★ Benchmarking

★ Judicial pronouncements – Selection of Method

★ MSS India

- ★ Transaction based methods are to be preferred over profit based methods (The aforesaid observation is not in consonance with Indian TPR which does not provide any hierarchy amongst the methods)

- ★ Loss incurred by taxpayer does not lead to foregone conclusion that the taxpayer's international transactions are not at arm's length.

- ✓ However, the taxpayer needs to demonstrate the reasons for the loss and will be required to justify based on documentation in this regard.
- ✓ Status of the company vis-à-vis industry performance / economic slowdown;
- ✓ Business strategy – market penetration, diversification etc.;
- ✓ Start-up phase;
- ✓ Capacity utilization;
- ✓ Management inefficiency ????
- ✓ Government Policy



Case Studies



Case study – 1 (System Sale)

✧ Facts of the case

- ✧ Company A engaged in selling of a product which comprises of two separate components Component X and Component Y;
- ✧ With a view to sustain the competition, Company A has to sell Component Y along with Component X;
- ✧ Component X is manufactured by Company A for which raw material is imported from Associated Enterprise;
- ✧ Component Y is purchased (in finished form) from Associated Enterprise;



Case study – 1

- Company A as a whole

Company A P&L A/c

Costs	87	100	Receipts from BHUS
Margin	13		

the margin
is at AL

- Segmental Accounts

Company A (Component X) P&L A/c

Import of raw material	45	80	Sale of Component X
Other manufacturing costs	21		
Margin	14		

the margin
is at AL

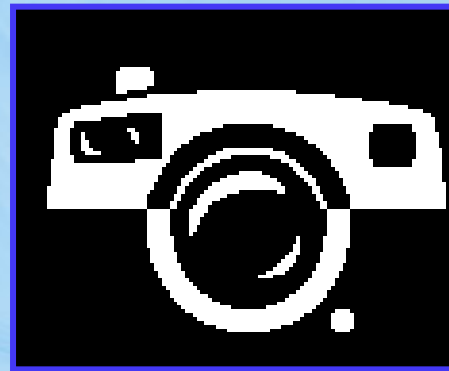
Company A (Component Y) P&L A/c

Import of Component Y	21	20	Sale of component Y
Margin	(1)		

the margin
not at AL

Whether an adjustment can be made to profitability from Component Y ?

Recent Developments



Recent Developments – Direct Tax Code

✧ Proposed Transfer Pricing Provisions

- ✧ The threshold limit for two enterprises to be treated as AEs has been changed
 - ✧ Direct or indirect participation in share capital or voting power proposed to be reduced to 10% from erstwhile 26%;
 - ✧ Loan advanced as a % of the book value of the assets of the borrower to other enterprise proposed to be reduced to 26% against erstwhile 51%;
 - ✧ Appointment of Board of directors of other enterprise or both the enterprises proposed to be reduced to more than one third against erstwhile half



Recent Developments – Direct Tax Code

- ✧ The Accountant's Report will be required to be filed with the TPO as against with the AO
 - ✧ DTC it is provided that the TPO will select the transfer pricing cases based on its own and inform the same to the AO
- ✧ Safe harbor rules proposed to be introduced;
- ✧ Advance Pricing Agreement proposed to be introduced (5 years validity)



Recent Developments – Finance Act 2009

✧ Proposed Transfer Pricing Provisions

- ✧ Methodology for computation of 5% range amended
 - ✧ to be computed on the value of transactions as against on the arithmetic mean of the comparables
 - ✧ Has nullified various judicial pronouncements
- ✧ Alternate Dispute Resolution Mechanism (ADRM) introduced
 - ✧ Faster resolution of transfer pricing dispute and also to foreign companies;
 - ✧ Alternate to CIT(A)
 - ✧ Direction to be issued by three members committee as against one CIT(A)
 - ✧ Direction to be issued within 9 months
 - ✧ Binding on the AO; tax payer has a right to prefer appeal to ITAT



Thank You



Questions